Department of Educational Leadership

James O. Huffman, Interim Chair
Jones Hall 323

The Department of Educational Leadership offers the Specialist in Education degree (Ed.S.) and the Master of Education degree (M.Ed.) with majors in Administration and Supervision and Curriculum and Instruction. The Ed.S. in Administration and Supervision offers specializations in K-12 public schools and higher education.

The M.Ed. in Administration and Supervision offers a concentration in Library Science and specializations in K-12 public schools and higher education. The M.Ed. in Curriculum and Instruction offers a concentration in English as a Second Language. A graduate minor in Library Science is available.

Normally, for admission to the specialist’s or master’s programs, a satisfactory score on the Miller Analogies Test or the Graduate Record Examination is required. For the M.Ed. in Curriculum and Instruction, an acceptable National Teachers Examination score for certified teachers may fulfill the admission score requirement.

Applicants for the Ed.S. and M.Ed. degrees should submit a completed application, transcripts, three letters of reference, and verification of test scores to the Graduate Office. Once the completed file is received in the department, an advisor is assigned, and the file is reviewed by the Educational Leadership Graduate Admission Board. Students should consult an advisor to determine what courses to schedule each semester.

Students pursuing an M.Ed. or Ed.S. degree must be admitted to the program prior to the completion of 12 semester hours of credit.

Doctor of Arts Educational Component

The Doctor of Arts degree is offered by the Departments of Chemistry; Economics; English; Health, Physical Education, Recreation, and Safety; and History. Requirements are described under the appropriate departmental heading. The student should consult with the education advisor to determine education course schedules.

Professional Education Core:
- FOED 7520 Problems of Evaluation in Higher Education
- FOED 7560 Seminar in College Teaching
- SPSE 7540 Overview of Higher Education
- SPSE 7550 Instructional Development in Higher Education

Requirements for the Specialist in Education

Candidate must
1. hold a master’s degree;
2. complete a minimum of 30 semester hours with a minimum of 15 at the 7000 level;
3. have teacher licensure. The licensure requirements will be waived for the higher education specialization and other special circumstances. In the event licensure is waived, some prerequisite courses may be required prior to full admission into the program. A student seeking a licensure waiver must initiate a written request with the advisor, seek approval from the chair and dean of the College of Education and Behavioral Science, and forward the request to the departmental office, Jones Hall 321.
4. be admitted by the Educational Leadership Graduate Admissions Board prior to completion of 12 semester hours;
5. file a Candidacy Form with the Graduate Office prior to the completion of 24 hours;
6. successfully complete a written comprehensive examination or oral presentation of research project during the semester of graduation (exam may be retaken once during a subsequent semester).

Administration and Supervision Major (Ed.S.)
Specialization: K-12 Public Schools
This program is not designed to meet licensure requirements.

Required Courses (9 semester hours)
- SPSE 7200 Administrative Behavior: Theory into Practice
- FOED 7060 Seminar in Educational Foundations
- FOED 7610 Directed Individual Educational Research (Prerequisite: SPSE 7010)

Specialized Core (15 semester hours)
- SPSE 7010 Educational Research Methodology
- SPSE 7020 Administration of School Personnel
- SPSE 7040 Seminar in Supervision
- SPSE 7050 School Business Management
- SPSE 7320 Educational Facilities and Transportation Services

Electives (6 semester hours):
To be selected with approval of advisor

Administration and Supervision Major (Ed.S.)
Specialization: Higher Education

Required Courses (9 semester hours)
- SPSE 7200 Administrative Behavior: Theory into Practice
- FOED 7060 Seminar in Educational Foundations
- FOED 7610 Directed Individual Educational Research (Prerequisite: SPSE 7010)

Specialized Core (15 semester hours)
- SPSE 7010 Educational Research Methodology
- SPSE 7100 The Junior-Community College
- FOED 7570 Issues in Higher Education
Select two courses from the following:
FOED 7520, FOED 7560, SPSE 7550, SPSE 7530, SPSE 7210, FOED 7580

Electives (6 semester hours)
To be selected with approval of advisor

Curriculum and Instruction Major (Ed.S.)

Required Courses (9 semester hours)
FOED 7060 Seminar in Educational Foundations
FOED 7610 Directed Individual Educational Research
SPSE 7130 The Curriculum: Structures and Functions

Specialized Core (12 semester hours)
SPSE 7010 Educational Research Methodology
SPSE 7150 Curriculum Study and Instructional Design
SPSE 7160 Practicum in Curriculum Development
FOED 7080 Contributions of Psychology to Education

Electives (9 semester hours)
To be selected with approval of advisor

Requirements for the Master of Education

Candidate must
1. hold a bachelor’s degree;
2. complete 33 semester hours with no more than 30 percent of the total degree hours dually listed as undergraduate/graduate hours (Students should refer to the appropriate major for specific requirements);
3. have teacher licensure. The licensure requirements will be waived for the higher education specialization and other special circumstances. In the event licensure is waived, some prerequisite courses may be required prior to full admission into the program. A student seeking a licensure waiver must initiate a written request with the advisor, seek approval from the chair and dean of the College of Education and Behavioral Science, and forward the request to the departmental office, Jones Hall 321.
4. be admitted by Educational Leadership Graduate Admissions Board prior to completion of 12 semester hours;
5. file a Candidacy Form with the Graduate Office prior to the completion of 24 credit hours;
6. successfully complete a written comprehensive examination during the semester of graduation (may be re-taken once during a subsequent semester).

Administration and Supervision Major (M.Ed.)
Specialization: Higher Education

Required Courses (9 semester hours)
FOED 6020 Educational Foundations
FOED 6610 Analysis and Application of Educational Research
SPSE 6080 Studies in Leadership

Specialized Core (12 semester hours)
SPSE 6430 Introduction to Curriculum Development
SPSE 6600 Microcomputers in Educational Administration

Electives (12 semester hours)
To be selected with approval of advisor

Administration and Supervision Major (M.Ed.)
Concentration: Library Science

Required Courses (33-39 semester hours)
LIBS 5150 Books and Media for Children
LIBS 5160 Books and Media for Young People and Adults
LIBS 6110 School Library Administration
LIBS 6120 Classification and Cataloging Media and Materials
LIBS 6130 Principles of Librarianship
LIBS 6170 Basic Reference Materials
LIBS 6180 Library Science Practicum Pre K-6
LIBS 6190 Library Science Practicum 7-12
LIBS 6200 School Library Media Center Skills and Issues
SPSE 6430 Introduction to Curriculum Development
FOED 6610 Analysis and Application of Educational Research

For students seeking initial teacher licensure, a student teaching experience (12 semester hours) is required.

Curriculum and Instruction Major (M.Ed.)

Students must be admitted to the program prior to the completion of 12 hours of coursework.
The Curriculum and Instruction program is designed to foster the development of teaching skills that result in increased pupil performance. By analyzing curriculum choices and strategies, along with best teaching practices, those who complete this program will be better equipped to provide an environment in which students engage in relevant and meaningful learning activities.

Required Courses (9 semester hours)
FOED 6020 Educational Foundations
FOED 6610 Analysis and Application of Educational Research
SPSE 6430 Introduction to Curriculum Development

Specialized Core (18 semester hours)
YOED 6680 Issues and Trends in Teaching and Learning
SPSE 6140 Teacher Leadership for School Improvement
SPSE 6250 Seminar in Curriculum Improvement
SPSE 6450 Elementary and Middle School Curriculum OR
SPSE 6480 Instructional Excellence in Secondary Schools
SPSE 6640 Microcomputers in the K-12 Educational Setting
FOED 6630 Educational Tests and Measurement
Electives (6 semester hours)
To be selected with approval of advisor

Curriculum and Instruction Major (M.Ed.)
Concentration: English as a Second Language

Core Courses (9 semester hours)
SPSE 6430 Introduction to Curriculum Development
FOED 6020 Educational Foundations
FOED 6610 Analysis and Application of Research

Required Courses (15 semester hours)
YOED 6020 Reading, Writing, and Learning in ESL
FOED 6850 Cultural Issues in Education
FL 6700 Introduction to Linguistics
FL 6900 Issues in Foreign Language Acquisition
ENGL 5540 Approaches to Teaching ESL Grammar and Writing

Electives (6 hours)
SPSE 6480 Instructional Excellence in Secondary Schools
ENGL 5510 Modern English Grammar and Usage*
*Prerequisite to ENGL 5540
The following courses have also been approved as electives if students have already taken SPSE 6480 and/or ENGL 5510:
SPED 6800 Exceptional Children and Youth
PSY 6530 Psychology of Reading and Reading Development
READ 6710 Adolescent Literacy

Practicum (3 semester hours):*
CDFS 6700 (Pre-K-Elementary, 1 hour credit)
ELED 6700 (4-8 Middle School, 1 hour credit)
SPSE 6700 (9-12 High School, 1 hour credit)
*Ten hours of field experience must be completed at each level

Minors
A minor in Library Science consists of 18 semester hours. A minor in Education consists of 12 semester hours selected with the consent of the advisor. The Master of Arts in Teaching and the Master of Science in Teaching degrees require a minor in Education to be approved by the minor advisor.

Non-degree, “Plus 30,” and Add-on Endorsements
Students taking courses for licensure renewal, add-on endorsements, or “plus 30” upgrade on teacher licensure should register as non-degree students. Students enrolling in 6000-level courses must hold a bachelor’s degree, and students enrolling in 7000-level courses must hold a master’s degree. Non-degree seeking students cannot register for 7000-level courses without departmental permission.

Courses in Foundations of Education [FOED]

6020 (602) Educational Foundations. Three credits. Assists educational personnel in developing concepts in which educational problems and issues may be understood through awareness of findings in humanistic and behavioral studies.

6030 (603) School and Community Relations. Three credits. The reciprocal relationship of the two and the skills necessary for analyzing problems and utilizing data and technical skills in planning effective school-community relations programs.

6580/7580 (658/758) The College Student. Three credits. The changing nature of the college student with emphasis on institutional efforts to provide for the development of the student.

6610 (661) Analysis and Application of Educational Research. Three credits. It is recommended that this class be taken within the first 9 hours of the M.Ed. program. Qualitative and quantitative research applicable to the field of education. Both producers and consumers of educational research with a literature review presented to support possible solutions to significant hypotheses or problems.

6630 (663) Educational Tests and Measurements. Three credits. Basic concepts in educational measurement and evaluation; evaluation as a part of the teaching-learning process; utilization of evaluation for instructional improvement.

6850 (685) Cultural Issues in Education. Three credits. Ways the school and community can give greater understanding of and improve the life chances of minority group members.

7060 (706) Seminar in Educational Foundations. Three credits. Opportunities to think reflectively and critically on the historical, philosophical, psychological foundations of education and attendant implications.

7080 (708) Contributions of Psychology to Education. Three credits. Concepts and generalizations of the various theories of psychology and their relationships to education in such areas as motivation, retention, evaluation, discipline, capacity, practice, understanding, transfer-creative thinking, problem solving, and methods of instruction.

7520 (752) Problems of Evaluation in Higher Education. Three credits. Three semester hours of statistics recommended. Introduction to testing theory, design, and construction. Use of the evaluation process and instruments; instructions, advising, and research situations. Required of all Doctor of Arts students.

7560 (756) Seminar in College Teaching. Three credits. Development of the student with focus on teaching and learning. Required of all Doctor of Arts students.

7570 (757) Issues in Higher Education. Three credits. Higher education in America, its historical, philosophical, political, and sociological background, development, and relationships. Current trends and problems, particularly those relating to the financial and legal aspects.

7610 (761A) Directed Individual Educational Research. Three credits. Prerequisite: SPSE 7010. It is recommended that this class be taken the following semester after enrollment in SPSE 7010. Culmination of research sequence (FOED 6610 and SPSE 7010) which requires studying a professional educational problem through completing and presenting a research project.

7611 (761B) Directed Individual Educational Research. One credit. Prerequisite: FOED 7610. Must be taken each semester (not including summer) until research is completed. Completion of the research project begun in FOED 7610. Students should continue to register for FOED 7611 each semester until completion. S/U grading.

Courses in Youth Education [YOED]

5110 (511) Directed Teaching, Grades 7-12. Twelve credits. Prerequisites: All required professional education courses; appropriate special methods course(s); minimum grade point average of 2.50 overall and in the teaching major including undergraduate study; passing scores on the NTE Tests of Communication Skills and General Knowledge; admission to teacher education.
A full-day supervised teaching experience in a public school classroom. Pass/Fail grading.

5510 (551) The Teaching Internship, Grades 7-12. Nine credits. Supervised on-the-job student teaching internship. Available only to those with at least one year of paid teaching experience in the major in which endorsement is sought. Applicant must meet all prerequisites for Directed Teaching.

5620 (602) Reading, Writing, and Learning in ESL. Three credits. (Same as F L 6020.) Provides teaching ideas for promoting oral, reading, and writing development in English for K-12 English learners. Language acquisition theory, classroom organization, teaching strategies, and assessment procedures for effective English learner instruction.

6100 (610) Aviation Workshop. Four credits. (Same as AERO 6100.) A first course in aerospace education; provides an overview of aerospace historically and in the future.

6110- (611A, 611B, 611C) International Aerospace Education Seminar. Three credits each. Acquaints teachers with aerospace implications on an international scale. Outstanding international points of interest in six or more countries visited. Offered in Session IV of the summer.

6110 (611A) Europe/Mid-East
6111 (611B) The Americas
6112 (611C) The Far East

6540 (654) Problems in Aerospace Education. One, two, or three credits. (Same as AERO 6540.) Content varies with needs of individual students who are interested in making a specialized study of current problems in the field of aerospace education.


6700 (670) Advanced Aviation Workshop. Four credits. (Same as AERO 6700.) Builds on prior experiences in aviation/aerospace. Essential for the prospective teacher of aerospace education courses at any level.

Courses in School Personnel Services Education [SPSE]

5210 (521) General Methods Including A/V. Three credits. A general course.

5220 (522) Technology in Teaching. Three credits. Prerequisites: Admission to Teacher Education Program. Use of selected hardware and software in the teaching/learning process. Design and creation of inexpensive teaching and learning materials.

5260 (526 A-Z) Problems in Education. One, two, or three credits. Opportunity for individuals or groups to work on problems related to their individual topics. Credit to be determined at the time of scheduling.

6000 (600/700) Professional Negotiations. Three credits. Concepts and principles of operating a school district under the master contract. Special emphasis on the laws of various states relative to the professional negotiations process.

6010 (601) Organization and Administration of Public Schools. Three credits. Basic concepts, principles, and practices in local, state, and federal organization and administration of education.

6040 (604) Supervision of Instruction. Three credits. Development and purposes of supervision involving principles and techniques for organization and facilitation of programs at the school and system level.

6050 (605) Instructional Leadership. Three credits. Research on student learning, effective teaching, and effective schools. Attention given to processes for promoting school improvement.

6080/7080 (608/708) Studies in Leadership. Three credits. Roles, responsibilities understandings, and behavior patterns in effective administrative and supervisory personnel. Developing sensitivity to individuals, the nature and structures of groups, and the problems of communication within and among groups and individuals.

6090/7090 (609/709) Seminar: Conducting Program for School Improvement. Three credits. Emphasizes motivation, identification of needs and goals, planning and organization, and utilization of various resources as components of successful school improvement programs.

6120 (612/712) Professional Internship. Nine credits. Requires approval of departmental chair and agreement of superintendent of the school district. May be substituted for SPSE 6040, 6600, and 6400. Educational administration and supervision experiences learned in the school setting under the supervision of a sponsoring mentor. Internship in cooperating school systems.

6140 (614) Teacher Leadership for School Improvement. Three credits. Assessing standard teaching practices, analyzing the relationship between effective teaching and effective schools, and developing strategies for instructional and school improvement. Includes experiences to help students become more reflective in their daily teaching.

6210/7210 (621/721) Legal Issues in Higher Education. Three credits. The legal framework as it pertains to higher education and its operations. Special attention given to rights of students as well as professors. Law cases, constitutional provisions, attorney general’s opinions, rules and regulations of the Tennessee Board of Regents, Tennessee Board of Trustees, and the Tennessee Higher Education Commission studied and discussed.

6250/7250 (625/725) Seminar in Curriculum Improvement. Three credits. For the advanced major in curriculum development utilizing small group or seminar approach. Issues and research in curriculum improvement analyzed critically.

6310 (631) Supervising Student Teachers. Three credits. Administration and supervision of student teaching.

6330 (633) Elementary and Middle School Principalship. Three credits. The organization and administration of elementary and middle schools with emphasis on current practices, trends, and problems.

6340 (634) School Finance. Three credits. State, local, and federal financing of education; includes taxation trends, school funds, and apportionment; evaluation of equalization plans; state bond loan programs; development and administration of school budgets; education and economy.

6380 (638) Secondary School Administration. Three credits. Organization and administration of the modern high school with emphasis on current practices and problems.
6390 (639) School Law. Three credits. Legal framework within which public schools operate. Special attention given to the legal rights and liabilities of school personnel and school board members. School laws, case laws, constitutional provisions, attorneys’ general rulings, and regulations of the State Board of Education emphasized.

6400 (640) The Principalship. Three credits. Organization and administration of the modern K-12 school with emphasis on current practices and problems.

6430 (643) Introduction to Curriculum Development. Three credits. Opportunity to study, discuss, and evaluate modern practices and procedures in curriculum development and reorganization in schools and school systems.

6450 (645) Elementary and Middle School Curriculum. Three credits. Concepts, processes, and skills related to curriculum development and evaluation.


6500/7500 (650/750) Studies in Education: Administration. One, two, or three credits. Individual or small group study and/or research in educational administration which provides an opportunity for in-depth study and specialization for majors. To be structured for student needs by teacher. Repeatable up to six hours.

6502/7520 (652/752) Studies in Education: Curriculum. One, two, or three credits. Individual or small group study and/or research in the area of curriculum development. To be structured for student needs by teacher. Repeatable up to six hours.

6530/7530 (653/753) Administration of Higher Education. Three credits. Complexity of the structure of higher education (national, regional, state, and local) and how it is organized. Attention given to the interrelationships of the institution and its internal and external constituencies.

6550 (655) Supervised Field Experience. Three credits. Direct field experience in appropriate areas of school operation which will meet specific needs related to such individual matters as career plan, position changes (principals, supervisors, superintendents, curriculum directors, etc.), or needed competencies.

6560/7560 (656/756) Studies in Education: Supervision. One, two, or three credits. Individual or small group study and/or research in the area of supervision of instruction. To be based on individual needs and structured by teacher. Repeatable up to six hours.

6590/7590 (659/759) Independent Study in Higher Education. One, two, or three credits. A practicum in higher education. Course will vary to meet the needs of individual students who are interested in making a specialized study of current problems in the field of higher education.

6600 (660) Microcomputers in Educational Administration. Three credits. Offers preparation for incorporating microcomputer technology into the school work-place. Student designs a model school administrative unit by applying the microcomputer skills and understanding acquired.

6640 (664) Microcomputers in the K-12 Educational Setting. Three credits. Offers preparation for incorporating microcomputer technology into the K-12 school environment. Student designs a computer-assisted instruction project by applying the microcomputer skills and understanding acquired.

6700 (670) Practicum in English as Second Language for Grades 9-12. One credit. A practicum course for the ESL teacher. Includes ten hours field experience in the ESL classroom with 9-12 students from different cultures.

6900 (690) Learning Systems and Instructional Design. Three credits. Assessment of effectiveness and efficiency of various learning systems and learning modules. Stresses need for systematic approaches to instruction. Practice in stating behavioral objectives, motivation, adaptation, evaluation, and systems assessment in which media are utilized as integral parts of learning modules.

6910 (691) Problems in Learning Resources. Three credits. Consideration of recent developments in curriculum, teaching, physical facilities, and innovations in library service and media utilization. Includes participation in projects such as media and materials for handicapped, educational TV, library skills, graphic communication, library activities for specific subjects or groups, and individualization of instruction.

6920 (692) Automation of Library Processes. Three credits. Application of data processing and computerization techniques to acquisitions, cataloging, circulation, and business operations of libraries and media centers. Includes an examination of newer developments such as MARC, facsimile transmission, and automated retrieval of data. Basic technical courses recommended prior to taking this course.

6960 (696) Preparation and Utilization of Instructional Materials. Three credits. (Same as LIBS 6960.) Discussion and examination of teaching aids.

7010 (701) Educational Research Methodology. Three credits. It is recommended that this class be taken within the first 9 hours of the program. FOED 6610 or appropriate research course is recommended prior to this course. Designing research studies, including development of understandings, as well as skills and techniques, needed in gathering, structuring, interpreting, and presenting data required for educational research. SPSE 7010 is a prerequisite for enrollment in FOED 7610, which is recommended to be taken the following semester.

7020 (702) Administration of School Personnel. Three credits. School district personnel problems. Consideration by school administrators of relationship between the school and the community with special reference to the administrative role.

7040 (704) Seminar in Supervision. Three credits. Identification and investigation of the problems of supervision and research; experimentation in the use of supervisory techniques.

7050 (705) School Business Management. Three credits. Reading, discussion, and problem solving in the field of business administration.

7100 (710) The Junior-Community College. Three credits. Prerequisite: Open only to doctoral candidates. History, philosophy, organization, administration, current developments, and problems in two-year colleges.

7110 (711) Readings in Educational Administration. Three credits. Review of the research literature on the social and political pro-
cesses involved in the development and implementation of public policy and legislation relating to education at the national, state, and local levels.

7130 (713) The Curriculum: Structures and Functions. Three credits. Scope, sequence, organization, and priorities involved in the development of "continuity of educational experience" from kindergarten through grades 13-14.

7150 (715) Curriculum Study and Instructional Design. Three credits. Readings in current research relative to basic and emerging ideas of curriculum development and instructional design.

7160 (716) Practicum in Curriculum Development. Three credits. Principles and practices of curriculum construction applied through simulated and field experiences.

7200 (720) Administrative Behavior: Theory into Practice. Three credits. An exploration of the relevant new developments in the field of educational administration, including recent concepts and research.

7320 (732) Educational Facilities and Transportation Services. Three credits. Development of competencies in the areas of school plant planning, maintenance and utilization, financing, analysis of transportation, survey of school plant, site selection, and educational specifications.

7540 (754) Overview of Higher Education. Three credits. Higher education in America. Attention given to its historical, philosophical, political, and sociological background, development, and relationships. Includes current trends and problems, particularly those which relate to the financial and legal aspects of higher education. Required of all Doctor of Arts students.

7550 (755) Instructional Development in Higher Education. Three credits. Prerequisite: FOED 7560. Addresses effective college teaching, instructional strategies, and use of technology in teaching at the higher education level. Required of all Doctor of Arts students.

Courses in Library Science [LIBS]

5150 (515) Books and Media for Children. Three credits. Materials suitable for elementary school children including a study of leisure time interests and curricular needs, criteria for evaluating materials, and related aids used in their selection.

5160 (516) Books and Media for Young People and Adults. Three credits. Basically the same approach as LIBS 5150 but adapted to the secondary school and adult level.

6110 (611) School Library Administration. Three credits. Purpose, structure, and function of the school library media center and the library program.


6130 (613) Principles of Librarianship. Three credits. Presents the broad field of library service and librarianship as a profession. Emphasis on the place of the library in the instructional program of the school and on administrative details.


6180 (618) Library Science Practicum Pre-K-6. One to six credits. Prerequisite: 12 hours of library science courses. Opportunity to observe successful materials specialists/librarians at work and to participate in actual operations followed by seminar opportunities for exchange of ideas.

6190 (619) Library Science Practicum 7-12. One to six credits. Prerequisite: 12 hours of library science courses. Opportunity to observe successful materials specialists/librarians at work in grades 7 through 12 school libraries and participate in actual operations followed by seminar opportunities for exchange of ideas.

6200 (620) School Library Media Center Skills and Issues. Three credits. Prerequisites: LIBS 5150, 5160, 6110, 6120; FOED 6610. Aspects of the school library media centers, including oral presentations, use of library collection maintenance software, instruction and teaching in the library, and research into a current issue in librarianship.

6960 (696) Preparation and Utilization of Instructional Materials. Three credits. (Same as SPSE 6960.) Discussion and examination of teaching aids.