**Education**

1990 Ph.D. The Ohio State University, Health, Physical Education, and Recreation

 Specialization: Humanistic Study of Sport

 Dissertation: *Sport Myth As Lived Experience*

1985 M.A. San Diego State University, Physical Education

 Specialization: Sociocultural Sport

 Thesis: “1872 National Amateur Regatta: The Definition of an Amateur Oarsman”

1982 A.B. San Diego State University, Physical Education

**ADMINISTRATION AND LEADERSHIP EXPERIENCE**

**Middle Tennessee State University** (2011 – Present)

**Graduate Program Coordinator and Professor, Leisure and Sport Management** (2015 – Present)

Oversee MS and PhD program in Leisure and Sport Management. Accomplishments include revision and implementation of admissions standards, improving overall quality of new cohorts; revise Comprehensive Examination process to coordinate it with course content, develop student study groups to pass examination, raising standards of performance and coordinating assessment of performance; coordination of admissions in the doctoral program; maintenance of Graduate Teaching Assistantships in the program; 100% of all doctoral graduates since 2011 are working in tenure track positions.

**Department Head of Health and Human Performance** (4 years)

Oversee and manage the largest department at Middle Tennessee State University (MTSU) composed of over 40 full time tenured, tenure track, and lecturer faculty; 6 staff; 100 part-time faculty, coaches, and graduate teaching assistants. Student enrollments of over 1400 undergraduate and graduate students, approximately 3,000 general education students/year in health and fitness courses. Undergraduate programs of programs include Athletic Training, Speech Language Pathology and Audiology, Exercise Science, Health Education and Promotion, Leisure and Sport Management, and Physical Education; graduate programs in (masters and doctorate) Exercise Science, Health, Leisure and Sport Management, Kinesmetrics, and Physical Education.

Accomplishments include overseeing successful accreditation efforts in Exercise Science (American College of Sport Medicine), Physical Education (NCATE), Speech Pathology (American Speech-Language-Hearing Association), Health (Society for Public Health Education), and Athletic Training (National Athletic Training Association); internal self-studies included Human Performance (PhD), Exercise Science, Leisure and Sport Management, and Health and Physical Education. Oversee all external funding efforts including NIH R15 grants ($500,000), state funded transportation grants ($250,000); internal funding of facility upgrades ($100,000 annually). Oversee development of undergraduate and graduate degrees and curriculum in Leisure and Sport Management, Public Health, Speech Pathology and Audiology. Oversaw implementation of HHP student success initiatives through strategic planning of recruiting, retention, and graduation tracking which resulted in increased enrollments, from 1000+ in 2011 to current levels of over 1400 students.

**Missouri Western State University** (2007 – 2011)

**Dean, College of Professional Studies, Missouri Western State University** (3 years)

Oversaw and managed the departments ofBusiness; Engineering Technology; Health, Physical Education, and Recreation; Military Science; Nursing and Health Information Technology; Regional Community Policing Institute. College composed of 80 full time and 75 part-time faculty members, and I fulfilled typical Academic Dean responsibilities of overseeing faculty evaluation, curriculum approval, outreach, assessment, and strategic planning for the College. Accomplishments included oversight of College strategic planning, assessment, development of professional development standards, and development of academic programs. Led student orientation efforts as part of enrollment management in Student Affairs through revision of Griffin Edge, the freshmen orientation program. Oversaw accreditation efforts in the College including team building efforts across both colleges; this led to successful NCATE accreditation (2009). Other oversight included ABA accreditation of the two-year Legal Studies program; securing and developing the “Pig Farm” to study forensic entomology, and development of the MS in Forensic Investigation; Nursing (NCSBN) licensure accreditation; TAC of ABET (Engineering Technology); and initial accreditation of Business (AACSB) and accompanying $5,000,000 gift leading to the development of the Steven Craig School of Business. Led Academic Affairs team for one of three strategic initiatives, “Enhancing Academic Quality,” in successful Higher Learning Commission accreditation. Led the successful effort to begin tracking university faculty productivity through the purchase, installation, and roll-out of Digital Measures, a faculty productivity and reporting software package.

**East Carolina University** (1998 – 2007)

**Department Head of Kinesiology** (5 years) and **Sport Management Program Coordinator** (4 years)

Oversaw undergraduate in Exercise Physiology, Health Fitness Instructor; Physical Education, Sport Management, masters degrees in Physical Education, Exercise Science, and Sport Management, and the proposal, development, and successful rollout of a doctoral degree in Bioenergetics in coordination with the departments of Physiology and Biochemistry in the Brody School of Medicine. As of 2007 this interdisciplinary doctoral degree was the largest and most productive doctoral degree at ECU with over $12,000,000 in external NIH funding, and was the largest producer of doctoral graduates in the university. Department growth was robust, growing from 15 faculty in staff in 1998 to over 40 today, and from 500 majors at the undergraduate and graduate levels to over 1000 at the end of my tenure and continues its growth to the present day.

Accomplishments included oversight of the development and revision of undergraduate degrees in Health Fitness Specialist and Exercise Physiology, and the revision of the MS in Athletic Administration degree to Sport Management. Oversaw the implementation of all program accreditations as part of the SACS accreditation process, moving the department to an electronic tracking system. Secured faculty lines, space in the Brody School of Medicine (BSOM), and operating budgets for the Bioenergetics doctorate; negotiated with BSOM faculty, chairs, deans, and vice presidents for space, budgets, and personnel for NIH funding, curriculum, and graduate student resources across the two academic divisions. Also accomplished was leading physical activity faculty in the development and publication of two lab manuals that were published as *Fitness for Life*, and *Lifetime Physical Activity and Fitness Laboratory*. These manuals were used by teaching assistants in the department’s general education fitness course.

**State University of New York – Cortland** (1993 – 1998)

**Director, Center for the Advancement of Technology in Education (CATE)** (2 years)

Developed and staffed CATE as the founding Director. Developed the programs to train faculty to use e-technology in instruction including web based instruction, desktop computing applications, email, video technology, and the rollout of the first online learning platforms that were used in the SUNY system.

**University Executive Committee** (2 years) and **Faculty Senate Chair** (1997-1998) with the significant accomplishment of overseeing debate and writing of the new university mission statement to include professional academic programs and graduate education in addition to the existing liberal arts mission.

**SUNY Cortland UUP Representative** Cortland’s representative on the Negotiating Committee – United University Professions/State of New York for the 1995 – 1999 Contract.

**Coordinator**, **Exercise and Sport Science Undergraduate Degree** (2 years)**.** When I joined Cortland we had two degrees in the department, Physical Education and a BS in “Non-Teaching Physical Education” (its actual title). I organized the subdisciplinary faculty (those not in teacher education) and led the project to change the degree title to Exercise and Sport Science and corresponding curriculum changes, and oversaw the raising of academic standards in this program. These changes led to the eventual establishment of two new departments at Cortland, Kinesiology and Sport Management.

**University of San Diego** (1978 – 1983)

**Head Rowing Coach**. Stood up the first rowing teams at USD, competing on the junior varsity level (1978/1979) and varsity levels (1980 – 1983). Named WIRA Coach of the Year (1979). 4 athletes competed for United States and Canadian National Rowing Teams.

**ROTC AND STATE DEFENSE FORCE EXPERIENCE**

**Tennessee State Guard (TNSG)** (2015 – Present)

**Public Affairs Officer (PAO), Headquarters, Headquarters Company** (2015 – Present)

Commissioned 2nd LT (TN) 06 May 2015, promoted to 1LT (TN) 06 August 2016, and CPT (August 2017). Responsible for all press releases, newsletters, coordinating TNSG web presence of four regiments and 61st Medical Company, development of flyers and TNSG presentation materials for recruiting and PR purposes, and other duties as assigned.

**Program Coordinator, PAO Training, State Guard Association of the United States (SGAUS)**, **SGAUS National Convention** (22 September 2017), Myrtle Beach, South Carolina

Leading team to develop training standards for PAOs in SGAUS; overseeing the writing of the PAO training manual, presenting to the Executive Council the plan and implementing national training procedures and standards. Lead training for the Basic, Senior, and Master ratings; coordinate personnel processes for national PAO training and developing SGAUS mechanisms tracking PAO advancement through the ratings; developing content and trainings for basic news writing, social media, photography, photo captioning, and operational security. Editor, *State Defense Force Times*.

**Coordinator, Educator Visit Leadership Symposium, US Army ROTC Educator Visit** (2009-2011), Fort Knox, Kentucky.

Liaised between Army ROTC and faculty and administrators at this annual promotion of Army ROTC through July 2011. This program, run by TRADOC and 1st Brigade of ROTC, hosted faculty and administrators as a “friend raising” initiative. In 2008 attendees wrote a grant to 1st Brigade, and 15 faculty and administrators returned annually through 2011 to host one day of the 5-day experience.

**LEADERSHIP CONSULTING**

2017: Leadership and Leader Development, Jazan University, Kingdom of Saudi Arabia, Coordinated through Creative Leadership Center, Kingdom of Saudi Arabia. Istanbul, Turkey, July 16-20.

2015: The Process of Leader Development. Information Systems Audit and Control Association, Houston Chapter, University of Houston, December 14.

**PROFESSIONAL CONSULTING/COMMUNITY SERVICE**

*State Service*

First Lieutenant, Tennessee State Guard

Headquarters Company: G3 Training Officer, Public Affairs Officer

*Expert Witness*

Costello v. Archdiocese of Los Angeles

Hank Gathers v. Loyola Marymount University

Castilo et al v. Alexandria Crew Boosters Club, Inc.

*City of Greenville, North Carolina, Board of Adjustments*

**TEACHING, RESEARCH, AND SERVICE**

**Middle Tennessee State University (**2011 - Present)

**Professor** (2011 – Present), Department of Health and Human Performance

**2016 Designated Fellow #12, National Association for Kinesiology in Higher Education (NAKHE)**

Teach undergraduate and graduate courses in leisure, sport, and the humanities including legal issues, history and philosophy of sport, sport literature, and sport management. Supervise masters thesis and doctoral dissertation students, serve on committees of same; revise courses and curriculum. Current research project is a justification of the military academies with co-authors COL (Retired) Jesse Germain, U.S. Military Academy at West Point, and MG (Retired) Gregg Martin, formerly of the Army War College and National Defense University.

**Missouri Western State University** (2007 – 2011)

**Professor, Department of Health, Physical Education, and Recreation**

Instruction included honors course development with Dean of Liberal Arts and Sciences (Sport and the Western in Film and Fiction), and teaching courses in health and physical education. It was at Western where I embedded with ROTC, and began studying military leadership. This work culminated in the publication of *Land Warfare Paper 111: Characteristics of Army Reserve Officer Training Corps Leader Development,* published by the Association of the United States Army Institute of Land Warfare.

**East Carolina University** (1998 – 2007)

**Associate Professor**

**2005 Distinguished Service Award, NAKHE**

**2003 Dudley A. Sargent Lecturer, NAKHE**

Instruction included foundations of exercise science, sport in film and fiction, legal issues. Accomplishments included publication of my second book, *Knowing Human Movement*, and 3rd Edition of *A History and Philosophy of Sport and Physical Education*. *Knowing Human Movement* was rewritten and became *Kinesiology in the Postmodern World*, influenced by my work in postmodern culture and postmodern sport. This work was also presented on this topic at the American Culture Association/Popular Culture Association. During my tenure at ECU I served my first term as President of the National Association for Kinesiology in Higher Education (NAKHE) (1998 – 1999). I was also named the Dudley A. Sargent Lecturer, an address given at the 2003 NAKHE Conference. The Sargent Lecture is one of three named lectures given annually at NAKHE.

**State University of New York, Cortland** (1993 - 1998)

**Assistant/Associate/Professor**

Hired as an Assistant professor, tenured and promoted to Associate in 1995, and to Professor in 1998. Accomplishments included publication of 2nd Edition of *A History and Philosophy of Sport and Physical Education,* and an article in *Quest* titled “Knowledge and Kinesiology, which was the basis for *Knowing Human Movement*. Taught courses in sport in American culture, foundations, sport in film and fiction, and ethics in sport.

**Ithaca College, Ithaca, New York (**1996)

**Visiting Associate Professor**

**California State University, Fullerton** (1989-1993)

**Assistant Professor**

**1990 Arthur G. Broten Young Scholar Award**

Taught history of sport, philosophy of sport, sport culture. Accomplishments include winning the Arthur Broten Young Scholar Competition at the Western Society for Kinesiology and Wellness. This lecture later became an article, and then the book *Knowing Human Movement*.

**The Ohio State University (**1985 - 1989)

**Graduate Teaching Assistant, Research Assistant**

**San Diego State University (**1983 - 1985)

**Graduate Teaching Assistant**

**PROFESSIONAL AND ACADEMIC ASSOCIATION MEMBERSHIPS AND SERVICE**

**American Kinesiology Association**

Served on the Executive Board, developed and chaired the Future Directions Committee which provides suggestions to the Board for Strategic Planning, future workshop themes, and other duties as assigned. Chaired the Workshop Committee (2014 – 2015) for two years, developed themes, and organized the workshop schedule and program.

**National Association for Kinesiology in Higher Education (NAKHE)**

My most active association, I’ve held almost every position on the Board at one time or another including president two times, vice president, and chair of the Future Directions Committee. Most recently I led the strategic planning session (2014) that led to our current strategic plan, and which revised our mission from interdisciplinary research in physical activity, to faculty and leader development. Along with changes in our publisher of our journal we have tripled membership in the last three years, and placed the Association on a solid financial footing. I was acknowledged with the Distinguished Service Award in 2005, and named Fellow #12 in 2016 in recognition of over 20 years of service to the Association. My current responsibility is directing the Leadership Institute which houses the Department Head Certification Training, Leader Development

*(NAKHE Continued)*

Workshop, Leadership Mentor Program, Don Hellison Grant, and other initiatives in NAKHE. Specific duties and accomplishments include:

Director, Leadership Institute, NAKHE (2015-2018)

President, National Association for Kinesiology in Higher Education (NAKHE), 1999, 2014-2015

National Association for Kinesiology in Higher Education Leader Development Workshop Coordinator, 2010-2015

Administrator Pre-Conference Director, NAKHE, 2006, 2007, 2010 to present

NAKHE Technology Committee, 2005-2008

NAKHE Future Directions Committee, 2002-04

Editor, *Chronicle of Physical Education in Higher Education*, 2000-2002

NAKHE Future Directions Committee, 1996-98

Editor, *Opportunities in Physical Education and Related Areas*, 1994-1998

Editorial Board, *Quest*, 1997-2000; Guest Editor, *Quest*, November 1998, May 1996

Vice President, NAKHE, 1994-95

Chair, NAKHE Public Affairs Committee, NAKHE, 1991-93

**University and Professional Service**

External Reviewer, Department of Kinesiology, East Carolina University

External Reviewer, Department of Physical Education, Dowling College, New York

External Reviewer, School of Recreation and Sport Sciences, Ohio University

NC Catalyst:Professional Development Planning Task Force for IHEs

NCAAHPERD Ad Hoc Foundations Committee, 2004

Board of Directors, North Carolina HPER College Conference, 2000-2003

Chair, North Carolina College and University Administrator Council, 2000-2002

Chair, NASPE Sport Philosophy Academy, 1992-95

**Honors and Awards**

 Presidential Award #5, National Association for Kinesiology in Higher Education

 Fellow #12, National Association for Kinesiology in Higher Education (NAKHE)

 NAKHE 2005Distinguished Service Award

 Dudley A. Sargent Lecturer, 2003 National Conference, NAKHE

 1990 Arthur G. Broten Young Scholar

 Olympic Trials, Double Scull, 1984

 1982 World Rowing Championships, 7th, Lightweight Eight

 1982 U.S. National Champion Elite Eight, Elite Lightweight Eight

**Director, Doctoral Dissertations, Masters Theses, and Culminating Projects**

Joanna Harrington MS, 2000

Paul Giemza MS, 2003

Mike Edwards MS, 2006

Warren Perry MS, 2008

Antwon Woods MS, 2013

Bruce Lund, PhD, 2013

Khalid Alghenaim, PhD, 2013

Charles Buntin, MS, 2015

Daniel Jones, PhD, 2015

Brandy Gagliano, Expected 2019

Drew Rubles, Expected 2019

Mohammed Alqhatani, Expected 2019

**University Service Activities**

*Middle Tennessee State University*

Committees include Instructional Leave, Psychology Chair Search, Student Veterans, University Retention Writing, Non-Instructional Assignments

*East Carolina University*

 Co-Chair Ad Hoc Committee on Athletics, University of North Carolina System (2003-2004)

 Alternate Delegate, UNC Faculty Assembly (2005 – 2008)

 Chair, University Athletics Committee (2006-2007)

 Chair, EXSS Strategic Planning Committee (2006)

 Chair, Ad Hoc Committee on Athletics (2004-2005)

 HHP Code Committee (2005-2006)

 HHP Doctoral Planning Committee

 Chair, EXSS Personnel Committee (2003-2005)

 UNC Faculty Assembly Delegate (2004-2006)

 Faculty Senate (2003-2006)

 Chair, Research/Creative Activity Grants Committee (2002-2005)

 Vice Chair, Faculty Senate Agenda Committee (2003-2004)

 Commission on Scholarship (2002-2003)

 University Curriculum Committee (1999-2002)

 Institutional Effectiveness Committee (2002)

*State University of New York System*

United University Professions/SUNY Negotiating Committee 1995-1999 Contract

*State University of New York, College at Cortland*

 Faculty Senate Chair, 1997-98

 Faculty Senate Vice Chair 1996-1997

 Faculty Senate (1993-1997)

 Academic Reorganization Committee

Teaching Awards Committee, 1996-98

Chair, Physical Education Department Personnel Committee (1997-98)

Physical Education Department Webmaster

*California State University, Fullerton*

Educational Equity Program Mentor

President, Untenured Faculty Organization

Chair, HPER Curriculum Committee

General Education Committee

# Publications - Books:

# Estes, S. (In press). *Leading and building teams in kinesiology.*  Dubuque, Iowa: Kendall-Hunt.

# Estes, S. (2006). *Kinesiology in the postmodern world*. Dubuque, Iowa: Kendall-Hunt.

Mechikoff, R., and Estes, S. (2006). *A History and Philosophy of Sport and Physical Education*. 4th. Ed. New York: McGraw-Hill.

Mahar, M., Estes, S., McCammon, M., Scales, D., Raedeke, T. (2005). *Fitness for life: Lifetime Physical Activity and Fitness Laboratory Manual.* Eden Prairie, MN: Outernet Publishing.

Estes, S., Dawson, M., Mahar, M. (2004). *Lifetime Physical Activity and Fitness Laboratory Manual.* 5th. Ed. Englewood, Colorado: Morton Publishing Company.

Estes, S., and Mechikoff, R. (1999). *Knowing Human Movement*. Needham Heights, MA: Allyn and Bacon.

**Chapters in Books**

Estes, S. (2019). *“*Training for Academic Leadership in the 21st Century: It’s All About the Group.” In *Bridges not blockades; Transcending university politics*. Maddox, G., and Kiede, M., Editors. Gorham, Maine: Myers Education Press.

Estes, Steve (2003). Physical education an educational sport: A philosophical justification. In Laker, A., *The future of physical education*. London: Routledge

Estes, Steve. (2001). Preparing to be an administrator. In Bryant, J., and Passmore, B., *Administrative Leadership in health, kinesiology, and leisure studies*. Dubuque, Iowa: Kendall/Hunt Publishing Company.

**Publications - Periodicals:**

(Accepted). Lawson, H., Estes, S. Collective Action for Learning, Improvement, and Redesign. *Journal of Teaching in Physical Education*.

(2016). Estes, S., Miller, J., and Majure, M. Characteristics of Army Reserve Officer Training Corps Leader Development. *Land Warfare Paper No. 111*. Institute of Land Warfare, (https://www.ausa.org/system/files/publications/LWP-111-ROTC-Leader-Development.pdf)

(2016). Feingold, R., and Estes, S. [The Politics, Roles, and Future of Professional Societies](http://www.tandfonline.com/doi/full/10.1080/00336297.2016.1175952), *Quest*. **68**(3),284-291.

(2016). Estes, S., and Germain, J. [Professional Academic Societies: Stewards of the Future](http://www.tandfonline.com/doi/full/10.1080/00336297.2016.1190940). *Quest*. **68**(3),292-305

(2015). Estes, S. The National Association for Kinesiology in Higher Education:  An Academic Society for the 21st Century. *Quest.* **67**(2), 108-117.

(2015). Block, B., Tietjen-Smith, T., and Estes, S. Thinking pluralistically: Dynamic decision making in kinesiology. *Quest*. **67**(1), 93-105.

(2011). Block, B., Estes, S. Supercomplexity in Higher Education Kinesiology. *Quest,* **63**(2), 179-96.

(2010). Edwards, M., Alderman, D., Estes, S. An Appraisal of Stock Car Racing’s Economic and Geographic Development in North America: NASCAR as Flexible Accumulation. *International Journal of Sport Management and Marketing*. **8**(1/2), 160-79.

(2010). Estes, S., and Docheff, D. Leadership and administration in kinesiology in the Twenty-First Century. *Quest*. **62** (3), 233-36.

(2003). Knowledge and physical activity in higher education. *Quest.* **55**(3), 268-78.

(2002). Response to Charles. *The Chronicle of Physical Education in Higher Education*. **13**(3), p.5-6.

(2002). A rose by any other name… *The Chronicle of Physical Education in Higher Education*. **13**(2), p.13.

Ellery, P., Estes, S., Forbus, W. (1998). Introduction - Technology in physical education in higher education. *Quest*, **50**(4), 329-331.

Forbus, W., and Estes, S. (1997). More conversation on the philosophy of technology. *The Chronicle of Physical Education in Higher Education.* ***8****(3),* 8,9.

Forbus, W., and Estes, S. (1997). A conversation on the philosophy of technology. *The Chronicle of Physical Education in Higher Education* . **8**(1), 3,12.

(1996). Introduction - Beyond *Scholarship Reconsidered*. *Quest*, **48**(2), 135-36.

(1995). USPE and the profession of physical education. *The Chronicle of Physical Education in Higher Education*. **7**(1), 3,12.

(1995). Keynote speaker looks at scholarship today. *The Chronicle of Physical Education in Higher Education*. **6**(2), 3,13.

(1994). Knowledge and kinesiology. *Quest*. **46**(4), 393-410.

(1994). The good, the bad, the restructured. *The Chronicle of Physical Education in Higher Education*. **6**(1), 3,9.

(1994). Forbus, W., and Estes, S. A changing profession: The impact of technology*. The Chronicle of Physical Education in Higher Education*. **6**(1), 6,12.

(1994). Possibility of change in physical education. *Preceedings of the 1994 Brockport Conference*. October 13-16, 1994, Brockport, New York.

(1994). *Conference planning guide*. National Association of Physical Education in Higher Education, January 6-10, 1994, San Antonio, Texas.

(1994). Public Affairs Committee Endorses Five Positions. *The Chronicle of Physical Education in Higher Education*. **4**(2), 3,15

(1994). Twenty Years of Title IX. *The Chronicle of Physical Education in Higher Education*. **4**(1), 3,5.

(1993). Coping With Adversity in Physical Education. *The Chronicle of Physical Education in Higher Education*. **3**(3), 3,9.

(1993). 1992 NCAA Convention. *The Chronicle of Physical Education in Higher Education*. **3**(2), 3,7.

(1992). John Cates: Arnold Schwarzenegger's Alter Ego. *The Chronicle of Physical Education in Higher Education*. **3**(1), 3,9.

(1992). HPER: A Profession at Risk. *The Chronicle of Physical Education in Higher Education*. **2**(3), 3,9.

(1992). UMASS PETE Program Terminated. *The Chronicle of Physical Education in Higher Education*. **2**(2), 3,13.

(1991). Change in Emphasis in Research Universities. *The Chronicle of Physical Education in Higher Education*. **2**(1), 3.

**Abstracts:**

Block, B., and Estes, S. (2006). The practice of nursing as a human science. *Conference Proceedings 2006.* School of Nursing & Midwifery Trinity College Dublin 7th Annual Interdisciplinary Research Conference. http://www.nursing-midwifery.tcd.ie/events/

Massengale, J., and Estes, S. (2006). The student athlete: History and trends. *Western society review*. Western Society for Kinesiology and Wellness, 4th Ed. B-7.

Giemza, P., and Estes, S. (2003). An Exercise and Sport Science Basic Instruction Program as a Business. *The North Carolina Journal*. **40**(1), 20-21.

(1997). Virtual sport: Some thoughts on the development of sport in the postmodern world. *Proceedings of the '97 Seoul International Sport Science Congress*. Korean Alliance for Health, Physical Education, Recreation, and Dance, 60-73.

(1997). Knowing human movement. *Proceedings of The 1997 International Seminar for the Philosophy of Sport and Dance*. Yonsei University, Seoul, South Korea, August 27, 20-27.

**Encyclopedia**

(2004). Organized sport. *Encyclopedia of the Midwest*.

(1992). Anita DeFrantz. *The Twentieth Century: Great Athletes.* Pasadena, CA: Salem Press, 1992, 593-96.

(1992). Pertti Karppinen. *The Twentieth Century: Great Athletes.* Pasadena, CA: Salem Press, 1992, 1269-72.

(1992). John Kelly, Sr. *The Twentieth Century: Great Athletes.* Pasadena, CA: Salem Press, 1992, 1289-91.

**Thesis and Dissertation:**

(1990). *Sport Myth as Lived Experience*. Unpublished Doctoral Dissertation, The Ohio State University.

(1985). The 1872 National Amateur Regatta: The Definition of an Amateur Oarsman. Unpublished Masters Thesis, San Diego State University.

**Book Reviews:**

(2002). Sheryle Bergmann Drewe, *Socrates, sport and students: A philosophical inquiry into physical education and sport.*  Lanham, Maryland: University Press of America. *Quest*, **54**(3), 251-54.

(1984). Stephen Kiesling, *The Shell Game*. *Arete: The Journal of Sport Literature*, **I**:2(Spring), 181.

(1986). David Halberstam, *The Amateurs*. *Arete: The Journal of Sport Literature*, **III**:2(Spring), 193.

**Invited Presentations:**

Estes, S. (2020). Building teams and leading in US Army ROTC Units. Lecture given in Blue Raider Battalion MS IV Brief, Middle Tennessee State University, 23 January.

Estes, S. (2020). Building teams and leading in the New York Guard. Commander’s Brief, New York Guard Annual Drill. Peekskill, New York, 1 February.

Estes, S. (2019). Leadership and team building in state defense forces. Annual Conference of the State Guard Association of the United States. Biloxi, Mississippi, November 9.

Estes, S. (2007). Kinesiology in the Postmodern World. 2nd Elwood Craig Davis Lecture, Annual Conference of the Western Society for Kinesiology and Wellness. Reno, Nevada, October 11.

Estes, S. (2003). Twenty-Third Dudley Allen Sargent Commemorative Lecture: Knowledge and the Professoriate in Physical Education in Higher Education*.* Annual Conference of the National Association for Physical Education in Higher Education, Long Beach, California. January 18.

Estes, S. (2000). The evolving Undergraduate teacher preparation major. Academy Speaker Presentation, Texas Alliance for Health, Physical Education, Recreation, and Dance. Dallas, Texas, December 1.

**Presentations:**

Estes, S. (2018). A Key to Leadership in Sport: It’s All About the Team. Annual Conference of the Tennessee Alliance for Health, Physical Education, Recreation, and Dance. Murfreesboro, Tennessee. October 29.

Estes, S. (2015). Intercollegiate athletics and the kinesiology department: Navigating the politics of intercollegiate athletics. Annual Conference of the College Sport Research Institute. Columbia, South Carolina, April 21.

Estes, S. (2013). Thoughts on the process of leader development. Institute of Leadership Excellence, Middle Tennessee State University, Murfreesboro, Tennessee. May 22.

Estes, S. (2012). Developing Leader Skills through ROTC Physical Training. Annual Conference of the Southern Sport Management Association. Troy, Alabama, 12 April.

Estes, S. (2011). Flourishing in a contemporary university culture. Annual Conference of the National Association for Kinesiology and Physical Education in Higher Education, San Diego, California, January 6.

Estes, S. (2010) Western Society for Kinesiology and Wellness, "Characteristics of a Comprehensive Leader Development Program," Reno, Nevada. October 15.

Estes, S. (2010). The process of leader development. NAKHE Leader Development Workshop. Atlanta, Georgia, July 8.

Estes, S. (2010). Army ROTC Leader Training. United Starts Army ROTC Leadership Symposium, Ft. Knox, KY. July 23.

Estes, S. (2010). Succession Planning and Level 5 Leadership in Kinesiology, Annual Conference of the National Association for Kinesiology and Physical Education in Higher Education, Scottsdale, Arizona. January 7.

Estes, S. (2009). Physical Activity and Leader Training, Missouri Association for Health, Physical Education, Recreation, and Dance, Lake of the Ozarks. November 20.

Estes, S. (2009). Leadership and ROTC, United States Army ROTC/MWSU Department of Military Science, Spratt 101. September 3.

Estes, S. (2009). A Framework for Applied Leadership Training, United Starts Army ROTC Leadership Symposium, Ft. Knox, KY. July 9.

Estes, S. (2009). Narrative as Therapy: Retirement and Transition in Sport: Why It's All Oriard's Fault, Institute for Athletes in Retirement and Transition, San Diego. May 31.

Estes, S., Ellis, J., Greiert, S. (2009). Honors Colloquium, Book Review: David Herbert Donald's Lincoln, Honors Program and Alpha Chi National Honorary Society, MWSU, Spratt Hall 109. February 12.

Overdorf, V., Finkenberg, M., Feingold, R., Estes, S. (2009). Past Presidents Reflect on the Past & Future of NAKHE: An Open Forum, Annual Conference of the National Association for Kiniesiology and Physical Education in Higher Education, Sarasota, Florida. January 5.

Estes, S. (2009). Physical Activity and Applied Leadership Training, Annual Conference of the National Association for Kiniesiology and Physical Education in Higher Education, Sarasota, Florida. January 4.

Edwards, M. B. Estes, S., Alderman, D. Kanaters, M. (2008). It got loose: NASCAR's expansion as flexible accumulation, National Association for the Study of Sport Management, Ontario, Canada. May 31.

Estes, S., Block, B., Wrynn, A. (2008). Administering Graduate Programs in Kinesiology, Annual Conference for the National Association for Kinesiology and Physical Education in Higher Education, Albuquerque, NM. January 4.

Massengale, J.; Block, B.; and Estes, S. (2007). The Name Change Game Revisited. Annual Conference of the Western Society for Kinesiology and Wellness. Reno, Nevada, October 11.

Block, B., and Estes, S. (2007). Behavior Management: Socio-cultural frameworks. Should somatics be part of an introductory course in kinesiology and physical education? Southern District Alliance for Health, Physical Education, Recreation, and Dance Annual Conference. Chattanooga, Tennessee: February 16.

Estes, S. (2007). Foundational Physical Education Courses in the Postmodern World. Should somatics be part of an introductory course in kinesiology and physical education? Southern District Alliance for Health, Physical Education, Recreation, and Dance Annual Conference. Chattanooga, Tennessee: February 16.

Allen, R., and Estes, S. (2007). Should somatics be part of an introductory course in kinesiology and physical education? Southern District Alliance for Health, Physical Education, Recreation, and Dance Annual Conference. Chattanooga, Tennessee: February 15.

Estes, S., and Massengale, J. (2007). The kinesiology and physical education department chair survey. National Association for Kinesiology and Physical Education in Higher Education Annual Conference. Clearwater Beach, Florida, January 3.

Block, B., and Estes, S. (2007). The Practice of Physical Education as a Human Science. National Association for Kinesiology and Physical Education in Higher Education Annual Conference. Clearwater Beach, Florida, January 4.

Estes, S. (2007). Leadership and the KPE Chair in the 21st Century. National Association for Kinesiology and Physical Education in Higher Education Annual Conference. Clearwater Beach, Florida, January 5.

Block, B., and Estes, S. (2006). Philosophy Workshop: The Practice of Nursing as a Human Science. Trinity College Dublin School of Nursing and Midwifery 7th Annual Interdisciplinary Research Conference. Dublin, Ireland, November 10.

Altman, S. R., Estes, C. A., & Tittle, F. (2006). Sexual orientation and team cohesion in women’s intercollegiate basketball. *LARNet; The Cyber Journal of Applied Leisure and Recreation Research*. Retrieved September 7, 2006, from [www.nccu.edu/larnet/abstracts.html](http://www.nccu.edu/larnet/abstracts.html).

 Massengale, J., and Estes, S. (2006). The student athlete: History and trends. Western Society for Kinesiology and Wellness Annual Conference. Reno, Nevada, October 12.

Massengale, J., Estes, S.,Swanson, R., Wrynn, A. (2006). The filming of history of physical education in the United States: The NAKHE Connection. Annual Conference of the National Association for Kinesiology and Physical Education in Higher Education, San Diego, California, 7 January.

Estes, S. (2005). Virtual Sport: The Development of a Postmodern Sport Model. Sport Medicine Symposium, Greenville, NC, November 15.

Estes, S. (2005). The Mediated Experience of Postmodern Sport. Annual Conference of the Popular Culture Association/American Culture Association. San Diego, California, March 24.

Estes, S. (2005). NAKHE Leadership Directory. Annual Conference of the National Association for Physcial Education in Higher Education, January 7.

Turner, E., and Estes, S. (2004). How to develop a martial arts course in a university instructional program. Annual Conference of the NC AAHPERD. Greensboro, NC, November 18.

Fisher, S., Duncan, D., Johnson, D., Claxton, D., Estes, S. (2004). College and University Physical Education General Education Programs: What Impacts Physical Activity Behavior? Annual Conference of the NC AAHPERD. Greensboro, NC, November 18.

Estes, S. (2004). Virtual Sport: The Development of a Postmodern Sport Model. Annual Conference of the Popular Culture Association/American Culture Association, San Antonio, Texas, 10 April.

Estes, S., Southall, R., and Staurowsky, E. (2004). The Drake Group Proposals. Annual Conference of the Sport and Recreation Law Association. Las Vegas, Nevada, March 6.

Massengale, J., Estes, S., and Bennett, G. (2004). Creating Quality Internship Experiences in Physical Activity Occupations. Annual Conference of the National Association for Physical Education in Higher Education. Clearwater, Florida, January 9.

Giemza, P., and Estes, S. (2003). The EXSS Basic Instruction Program (BIP) as a Business. Annual Conference of the North Carolina Alliance for Athletics, Health, Physical Education, Recreation, and Dance. November 21.

Estes, S. (2002). Preparing to be an Administrator: Tradition with a new twist. National Conference of the American Alliance for Health, Physical Education, Recreation, and Dance, San Diego, California, April 12.

Estes, S. (2001). Technology in Physical Education in Higher Education. North Carolina College Conference, Raleigh, North Carolina, September 14.

Estes, S., and Forbus, W. (2001). Becoming…and being…in administration; What you REALLY should have known before you applied for this (damn) job. Summer Leadership Conference Program, College and University Administrators Council. Colorado Springs, CO, July 13.

Forbus, W., Estes, S. Finkenberg, M., Bennett, G. (2001). “The Big Picture: A Technology Issues Forum.” Annual Conference of the National Association for Physical Education in Higher Education, Amelia Island, Florida, January 7.

Estes, S. (2001). Response: Learning by all means. Response to the Keynote Address at the Annual Conference for the National Association for Physical Education in Higher Education. Amelia Island, Florida, January 5.

Bennett, G., Estes, S., Finkenberg, M., Forbus, W., Stanbrough, M. (2001). Web-based instruction issues. National Association for Physical Education in Higher Education. Amelia Island, Florida, January 5.

Estes, S. (2000). Technology assessed: Reconsidering the use of technology in physical education in higher education. Academy Speaker Presentation, Texas Alliance for Health, Physical Education, Recreation, and Dance. Dallas, Texas, December 1.

Forbus, W., and Estes, S. (2000). Electronic Portfolios: Works in Progress. Southwest District AAHPERD, Hawaii AHPERD, Oahu, Hawaii, June 23.

Wrynn, A., Estes, S. (2000). Smart classrooms and dumb jocks: The dangers of anti-intellectualism in physical education. Annual Conference of the National Association for Physical Education in Higher Education, Austin, Texas, January 8.

Malone, C., Wrynn, A., Estes, S. (1999). Effect of cohorting and international study on physical education majors. Annual Conference of the American Alliance of Health, Physical Education, Recreation, and Dance. Boston, Massachusetts, April 21.

Estes, S. (1997). Character education in physical education. Presented at the Annual Conference of the Georgia Alliance for Health, Physical Education, Recreation, and Dance*.* Jeckyll Island, Georgia, October 10.

Estes, S. (1997). Virtual sport: Some thoughts on the devlelopment of sport in the postmodern world. 1997 Seoul International Sport Science Congress. Korean Alliance for Health, Physical Education, Recreation, and Dance. August 25-27, 60-73.

Estes, S. (1997). Response to Rintala: "Technology in Education: A Two Edged Sword." NAKHE Conference, Savannah, Georgia.

Goodale, T., Ditton, B., Godbey G., Stormann, W., Estes, S. (1996). Roundtable on trends an dissues facing Recreation and Leisure Services. Cortland Recreation Conference, Cortland, New York, November 7.

Forbus, W.R., Charles, J., Estes, S., Kleinman, S. (1996). Physical Education: The ghosts of past, present, future, and... Annual Conference of the Georgia Association for Health, Physical Education, Recreation, and Dance, Jeckyll Island, Georgia, October 11.

Estes, S. (1996). Connecting foundations courses to undergraduate curriculum in Physical Education. Annual Conference of the Georgia Association for Health, Physical Education, Recreation, and Dance, Jeckyll Island, Georgia, October 12.

Estes, S. (1996). SUNY Cortland Physical Education: From physical education to kinesiology. SUNY Cortland Alumni Reunion Weekend, Cortland, New York, July 12.

Estes, S. (1996). Careers in sport management and physical education. School and Business Alliance of Broome and Tioga Counties. Windsor High School, Windsor, New York, May 14.

Estes, S. (1996). Making the most of PowerPoint and Other Stuff. Interactive workshop held at Augusta College, Georgia, April 15.

Estes, S. (1996). Commitment, responsibility, and awareness in the preparation of Olympic athletes. Annual Conference of the American Alliance of Health, Physical Education, Recreation, and Dance. Portland, Oregon, April 19.

Estes, S. (1996). Scholarship on the net. Annual Conference of the National Association of Physical Education in Higher Education, January 4, Corpus Christi, Texas.

Estes, S. (1995). The body of knowledge. The Brockport Conference. Brockport, New York, October 12.

Estes, S., Fahlberg, L., Kleinman, S., Oussaty, J., Beller, J., Stoll, S., (1995). The body, knowledge, and values in physical education. Annual Conference of the American Alliance of Health, Physical Education, Recreation, and Dance. Portland, Oregon, March 30.

Estes, S. (1995). The Scholarship of Philosophy: Discovery. Annual Conference of the National Association of Physical Education in Higher Education, Palm Springs, California, January 7.

Estes, S. (1993). Knowing Human Movement: An Immodest Suggestion for a New Approach to Introductory Physical Education Studies. Annual Convention of the American Alliance of Health, Physical Education, Recreation and Dance, Washington, D.C., March 25.

Estes, S. (1993). The Middle Ages: Selected Philosophical Positions of the Body. Co-authored with Robert Mechikoff. Annual Convention of the American Alliance of Health, Physical Education, Recreation and Dance, Washington, D.C., March 27.

Estes, S. (1992). Ways of Knowing Human Movement. Western Colleges Physical Education Society, Reno, Nevada, October 20.

Estes, S., and Mechikoff, R. (1992). Machiavelli and Physical Education: Some Princely Ideas on a Profession at Risk." NAKHE Conference, Scottsdale, Arizona, January 10.

Estes, S. (1990). The Core Curriculum. California AHPERD Conference, Long Beach, California, December 1.

Estes, S. (1990). Community, Values, and the Narratives in Sport, Annual Convention of the American Alliance of Health, Physical Education, Recreation and Dance, New Orleans, Louisiana, March 30, 1990.

Estes, S. (1989). A Literary Imperative: The Role of Sport Fiction in Physical Education. Sport Literature Association, Clemson University, Clemson, South Carolina, May 27.

Estes, S., and Duncanson, C.S. (1988). Action and Value in Sport: A Descriptive Account of Right Practice." Seoul Olympics Scientific Congress, Seoul, South Korea. September 13.

Estes, S., and Gibson, J. (1987). Rocky I-IV: An Odyssey of Muscular Thespianism. Conference for the North American Society of Sport History, Capital University, Columbus, Ohio. May 23.

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